Strategic Plan Update
2021

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Trumbull Neighborhood Partnership (TNP) was launched with the assistance of The Raymond John Wean Foundation in 2010 as an organization dedicated to helping the residents of Warren and its surrounding communities improve their neighborhoods and increase their quality of life. From the start, TNP resolved to carry out its mission by empowering residents as leaders in the initiative to craft a vision for Warren’s future and a strategy for realizing that vision.
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PARTNERS AND SUPPORTERS
Mission

TNP’s mission is to empower residents through programming and projects that improve the quality of life in the neighborhoods of Warren, Ohio and surrounding communities.

Vision

TNP’s vision is to transform communities into meaningful places where people invest time, money, and energy into their homes and neighborhoods; where residents have the capacity to manage day-to-day issues; and, where neighbors feel confident about the future of their neighborhoods.

Core Values

• An insistence on authentic, transparent, and equitable community engagement

• A conviction that the health of a community is rooted in the health of its citizens

• A belief that effectiveness is amplified exponentially through honest civic partnerships

• An abiding regard for a proud history and considerable cultural assets

• An unflinching commitment to racial, ethnic, gender and social diversity and inclusion

• A resolve to protect and preserve the environment now and for the future

• An outlook that encourages creativity and innovation
Key Achievements 2015-2021

- TNP released and implemented five strategic neighborhood plans in 2015 as a result of the 3-year HUD-funded Community Challenge Grant.

- TNP’s contract to manage the Trumbull County Land Bank was renewed. In this role, TNP has facilitated the sale of more than 425 residential structures for rehabilitation, the sale of over 1,400 vacant lots to residents for side yards, and the demolition of over 1,000 derelict structures.

- The successful administration of $13.5 million dollars from the Ohio Housing Finance Agency for demolition of blighted residential structures has resulted in the demolition of over 1,200 properties.

- Leveraging the neighborhood plans and the demolition funding, TNP was awarded a $225,000 Community Economic Development grant to launch the Building a Better Warren program which has created 6 full time jobs to staff including lead abatement certifications.

- Through COCS, TNP has continued to offer a sentencing alternative resulting in over 20,000 hours of blight remediation in Warren neighborhoods.

- Over $65,000 from Huntington and Home Savings has allowed TNP to continue to implement the Side Lot Incentive Program, through which purchasers of Land Bank lots receive Lowe’s gift cards to help defray the cost of supplies and tools.

- TNP promoted home ownership through education and unique financing mechanisms utilized by over 220 owner occupants.

- Through the USDA National Institute for Food & Agriculture Community Food Project Planning Grant, TNP conducted a yearlong Community Foods Needs Assessment and in fall of 2017 partnered with the city of Warren to release the Warren Community Food Security Strategic Plan, which identified barriers to food security and developed strategies to address these barriers.

- TNP’s GROW program continues to support resident-led-and-managed community gardens. Over 200 resident gardeners participate each season. TNP was also awarded $82,500 from the Trumbull Memorial Hospital Foundation to support its GROW Program.
• TNP’s community partnerships have resulted in the installation of six murals, three sculptures, and over two-dozen placemaking projects including two Occupied Warren exhibits with Fine Arts Council of Trumbull (FACT).

• Since 2019 TNP secured over $1.5 million in additional resources to stabilizing housing from a variety of sources including the Federal Home Loan Bank, Warren-Trumbull HOME Consortium, the Trumbull County Commissioners and Ohio Development Services; this allows TNP to create homeownership opportunities through the renovation of vacant houses and ensure quality housing conditions for existing homeowners through home repairs.

• TNP partnered with The Raymond John Wean Foundation to add organizing capacity in 2017.

• TNP received awards from the William Swanston Charitable Foundation of $50,000 for playground equipment at the TMHA owned Highland Terrace and $90,000 for infrastructure and programming improvements at the city-owned Quinby Park. In 2020 TNP released a Warren Parks Action Plan after a 12 month study including inventory and outreach.

• In 2016 TNP released the Warren Farmers Market Strategic Plan to guide the future progress of the Warren Farmers Market and neighborhood markets. TNP offers SNAP Produce Perks and other non cash payment options at the Warren Farmers Market.

• TNP joined forces with key Mahoning Valley stakeholders to form the Healthy Community Partnership Coalition with an eye toward a collaborative commitment to improving the health and quality of life of Mahoning Valley residents using an innovative, cross-sector approach.

• TNP has received $277,921 in funding from both the United States Department of Agriculture, Agricultural Marketing Service and National Institute for Food and Agriculture to promote local foods and local food education in Trumbull County.

• TNP continues to work with small retail businesses in Trumbull County to create a healthy community store program where entrepreneurs are encouraged to sell fresh and local produce.
Goal One: Return Vacant and Abandoned Property to Productive Use

A. **Nuisance Abatement:** TNP will continue to secure and revitalize vacant properties and adjacent lots throughout Warren and surrounding areas

B. **Return Land to Productive Use:** TNP will handle the demolition of hundreds of unsalvageable houses and manage the maintenance and disposition of the underlying land, plus other vacant lots acquired by the Trumbull County Land Reutilization Corporation (TCLRC). TNP’s principal strategies for disposition of these lands will be:
   - Sale of parcels to adjacent owners who wish to expand their yards. TNP will seek support from partner institutions to support purchasers and defray improvement costs.
   - Organize residents and civic groups who undertake innovative land reuse projects, including community gardens, park spaces, and ecologically sustainable projects that mitigate the impacts of stormwater runoff and brownfield contamination.

C. **Return Structures to Productive Use:** TNP will facilitate the sale of TCLRC properties resulting in the rehabilitation of these buildings and creating new homeownership opportunities. Strategies for returning properties to productive use will be:
   - Sale of as-is properties to owner-occupants and investors who then complete rehabilitation.
   - Rehabilitation of targeted homes prior to sale and expansion of renovation funding tools and resources.
   - Partnerships with developers, contractors, local businesses, and non-profits that agree to purchase and renovate Land Bank properties.
   - Commitments by financial institutions and the TCLRC to offer home purchase financing options for buyers who are at the margins of normal underwriting parameters.
D. Work with TCLRC, neighborhood organizations, and regional/statewide organizations to pursue additional funding to address the effects of property abandonment on communities

E. Pursue additional contributions of vacant properties – to be demolished or rehabbed - from REO inventories, private parties, and others

Every Neighborhood Has A Future
Goal Two: Improve the Health of Warren Residents by Increasing Access to Nutritious Foods and the Elimination of Food Deserts in Warren Neighborhoods, While Supporting Local Food Producers and Benefiting the Local Economy.

A. Continue to offer tools, supplies, outreach and technical assistance to existing community gardens through TNP’s GROW Program.

B. Work with neighborhood residents and partners to start and support new community garden sites.

C. Provide growers and producers training in sustainable agricultural techniques through educational classes, workshops, and hands-on training, often in collaboration with other organizations and agriculture experts.

D. Continue to operate and manage the Warren Farmers Market with a mission to bring local farmers together to sell their produce along with other locally crafted foods, crafts, etc. including the Warren Farmers Market website and social media channels.

E. Maintain funding to continue to provide and market a SNAP incentive program to encourage use of the Warren Farmers Market by SNAP recipients.

F. Continue to expand other non-cash payment methods at the Warren Farmers Market while also working with other direct-to-consumer farmers markets in the Mahoning Valley to expand and promote their non-cash payment options.

G. Continue to expand the community store and local retail food sellers initiatives.

H. Support local community stores, working to shift the negative stereotypes that are associated with these retail spaces while also providing support and resources to these local small businesses that have decided to sell fresh and healthy foods.

I. Promote the purchase of locally-grown foods by area restaurants and institutions.

J. Support and work to build collective community capacity to solve food insecurity through networks and coalitions, including but not limited to the Creating Healthy Communities Coalition Trumbull County, the Healthy Community Partnership of the Mahoning Valley, and the Mahoning Valley Farmers Market Network.
Goal Three: Empower Resident Driven Neighborhood Improvement Plans and Initiatives Through Community Organizing in the City of Warren

A. Conduct public outreach and develop an action plan to guide investment in municipal parks as funding permits.

B. Continue to develop partnerships and resources to support the development of infrastructure to increase health and well-being among residents.

C. Support civic engagement programs such as voter registration and participation, local government participation, and local policy initiatives.

D. Support the development of youth led organizing efforts that align with TNP’s overall mission and develop benchmarks to help measure the work towards building tomorrow’s leaders.

E. Provide the support to the Neighborhood Leadership Council, Warren’s Neighborhood Associations, and other resident-driven cohorts.

F. Develop and maintain institutional relationships to foster policy and programming changes as informed by community outreach.
BUILD, an organizing effort to build youth leaders in the community, partnered with Warren City Schools (Lincoln, Jefferson, Willard, and Monroe Center) along with STEAM Academy, Rivergate, and Youth Build on civic engagement training. BUILD promotes civic engagement opportunities in education by providing an intellectual, challenging, fun, and creative learning environment that will assist with strategy and building everyday life skills. Below are students from STEAM Academy that participated.
**Goal Four:** Engage Local Artists and Citizens in a Robust Public Arts Program to Bring Beauty and Build Community in Warren's Neighborhoods.

Continue program where local artists are selected to complete murals, sculptures, bike racks, and other forms of public art on vacant structures and vacant lots in coordination with property reuse initiatives.

Local artist Tony Armeni installed a metal work sculpture bird bath in Quinby Park as part of an Ohio Arts Council Grant.

Students from Kent Summer Stock Theatre perform a neighborhood play at the Willard Pocket Park.
A permanent installation titled "The Pinnacle of Reflection" was installed on a post demolition lot using salvaged materials. Doug Meyers was the artist and the Ohio Arts Council funded the project.
Goal Five: TNP’s Governance, Administration, and Staffing Capabilities

A. Expand on-site programming efforts at the organization’s newly opened office

B. Continue to work on diversification of funding, including ways to increase program income

C. Invest in the professional growth of staff members

D. Work to expand TNP’s pipeline and networks to develop and build local talent for its programming positions and other opportunities
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Steve Ferrebee, Vice President
Kelly Hutchison, Secretary
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