



Strategic Plan Update 2020



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Introduction



Trumbull Neighborhood Partnership (TNP) was launched with the assistance of The Raymond John Wean Foundation in 2010 as an organization dedicated to helping the residents of Warren and its surrounding communities improve their neighborhoods and increase their quality of life. From the start, TNP resolved to carry out its mission by empowering residents as leaders in the initiative to craft a vision for Warren's future and a strategy for realizing that vision.



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Mission

TNP's mission is to empower residents through programming and projects that improve the quality of life in the neighborhoods of Warren, Ohio and surrounding communities.



Vision

TNP's vision is to transform communities into meaningful places where people invest time, money, and energy into their homes and neighborhoods; where residents have the capacity to manage day-to-day issues; and, where neighbors feel confident about the future of their neighborhoods.

Core Values

- An insistence on authentic, transparent, and equitable community engagement
- A conviction that the health of a community is rooted in the health of its citizens
- A belief that effectiveness is amplified exponentially through honest civic partnerships
- An abiding regard for a proud history and considerable cultural assets
- An unflinching commitment to racial, ethnic, gender and social diversity and inclusion
- A resolve to protect and preserve the environment now and for the future



Key Achievements 2015-2019

- TNP released and implemented five strategic neighborhood plans in 2015 as a result of the 3-year HUD-funded Community Challenge Grant.
- TNP's contract to manage the Trumbull County Land Bank was renewed. In this role, TNP has facilitated the sale of more than 200 residential structures for rehabilitation, the sale of over 1000 vacant lots to residents for side yards, and the demolition of over 650 derelict structures.
- The successful administration of \$3.2 million dollars from the Ohio Housing Finance Agency for demolition of blighted residential structures has resulted in an additional \$10.7 million over 5 additional allocations.
- Leveraging the neighborhood plans and the demolition funding, TNP was awarded a \$225,000 Community Economic Development grant to launch the Building a Better Warren program which connects low-income residents to full-time employment doing the hands-on work of neighborhood revitalization.
- Through COCS, TNP has continued to offer a sentencing alternative resulting in over 15,000 hours of blight remediation in Warren neighborhoods.
- A \$30,000 annual contribution from Huntington National Bank has allowed TNP to continue to implement the Side Lot Incentive Program, through which purchasers of land bank lots receive Lowe's gift cards to help defray the cost of supplies and tools.
- TNP promoted home ownership through education and unique financing mechanisms utilized by over 100 owner occupants.
- Through \$31,551 in USDA funding, TNP conducted a yearlong Community Foods Needs Assessment and in fall of 2017 partnered with the city of Warren to release the Warren Community Food Security Strategic Plan, which identified barriers to food security and developed strategies to address these barriers.
- TNP's GROW program continues to support eleven resident-led-and-managed community gardens. Over 200 resident gardeners participate each season. GROW was also awarded \$60,000 from the Trumbull Memorial Hospital Foundation to expand healthy retail efforts.



- TNP's community partnerships have resulted in the installation of six murals, two sculptures, and over two-dozen placemaking projects.
- A \$27,900 award from the EPA Environmental Justice Small Grants program allowed TNP to create an educational campaign for residents living in neighborhoods with high concentrations of demolition to share information about the risks of lead and other dangerous particle contamination during the demolition process and when reusing vacant land.
- TNP partnered with The Raymond John Wean Foundation to add organizing capacity in 2017 and 2018, adding one full-time community organizer each year.
- TNP received awards from the William Swanston Charitable Foundation of \$50,000 for playground equipment at the TMHA owned Highland Terrace and \$50,000 for infrastructure and programming improvements at the city-owned Quinby Park.
- In 2016 TNP released the Warren Farmers Market Strategic Plan to guide the future progress of the Warren Farmers Market and neighborhood markets. TNP has received over \$50,000 from Trumbull Memorial Health Foundation to support the market through free round-trip transportation and double-your-dollars programming.
- TNP joined forces with key Mahoning Valley stakeholders to form the Healthy Community Partnership Coalition with an eye toward a collaborative commitment to improving the health and quality of life of Mahoning Valley residents using an innovative, cross-sector approach.
- TNP and the HCP Healthy Retail Action Team applied for and was awarded funding through the Trumbull Memorial Health Foundation to hire a Retail Food Access Coordinator whose 18 month fellowship is focused on fostering relationships among local retailers in order to increase the availability of fresh, healthy food sold within the community.



Goal One: Return Vacant and Abandoned Property to Productive Use

- A. **Nuisance Abatement:** TNP will continue to secure and clean vacant properties and adjacent lots throughout Warren and surrounding areas
- B. **Return Land to Productive Use:** TNP will handle the demolition of hundreds of unsalvageable buildings and manage the maintenance and disposition of the underlying land, plus other vacant lots acquired by the Trumbull County Land Reutilization Corporation (TCLRC). TNP’s principal strategies for disposition of these lands will be:
 - Sale of parcels to adjacent owners who wish to expand their yards. TNP will seek support from partner institutions to support purchasers and defray improvement costs
 - Organize residents and civic groups who undertake innovative land reuse projects, including community gardens, park spaces, and ecologically sustainable projects that mitigate the impacts of stormwater runoff and brownfield contamination
- C. **Return Structures to Productive Use:** TNP will sell TCLRC structures resulting in rehabilitated structures and homeownership opportunities. Strategies for returning structures to productive reuse will be:
 - Sale of as-is properties to owner-occupants and investors who then complete rehabilitation
 - Rehabilitation of targeted homes prior to sale and expansion of renovation funding tools and resources
 - Partnerships with developers, contractors, local businesses, and non-profits that agree to purchase and renovate Land Bank properties
 - Commitments by financial institutions and TCLRC to offer home purchase financing options



- D. Work with TCLRC, neighborhood organizations, and regional/statewide organizations to pursue additional funding to address the effects of property abandonment on communities
- E. Pursue additional contributions of vacant properties – to be demolished or rehabbed - from REO inventories, private parties, and others

Every Neighborhood Has A Future

Goal Two: Improve the Health of Warren Residents by Increasing Access to Nutritious Foods and the Elimination of FoodDeserts in Warren Neighborhoods, While Supporting Local Food Producers and Benefiting the Local Economy.

- A.

Expand GROW, an urban agriculture and local food effort that supports the transformation of vacant lots into community gardens capable of providing fresh produce, building community, reducing food insecurity, and providing accessible sources for healthy food
- B.

Continue to offer tools, supplies, outreach, and technical assistance to existing community gardens
- C.

Work with neighborhood residents and partners to start and support new community garden sites
- D.

Provide growers and producers training in sustainable agricultural techniques through educational classes, workshops, and hands-on training, often in collaboration with other organizations and agriculture experts
- E.

Maintain the Warren Farmers Market and explore ways to decentralize distribution of fresh foods in Warren neighborhoods
- F.

Renew voucher program with Mercy Health (while funding is available) and continue to encourage Warren Farmers Market vendors to accept vouchers at the market
- G.

Maintain a Warren Farmers Market website to provide market information, recipes, and information on participating producers
- H.

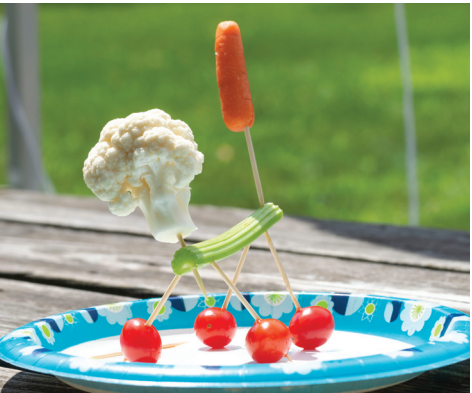
Maintain funding to develop and market a SNAP incentive program to encourage use of the Warren Farmers Market by SNAP recipients
- I.

Promote the purchase of locally-grown foods by area restaurants and institutions
- J.

Participate in local and regional food policy councils and related advocacy groups
- K.

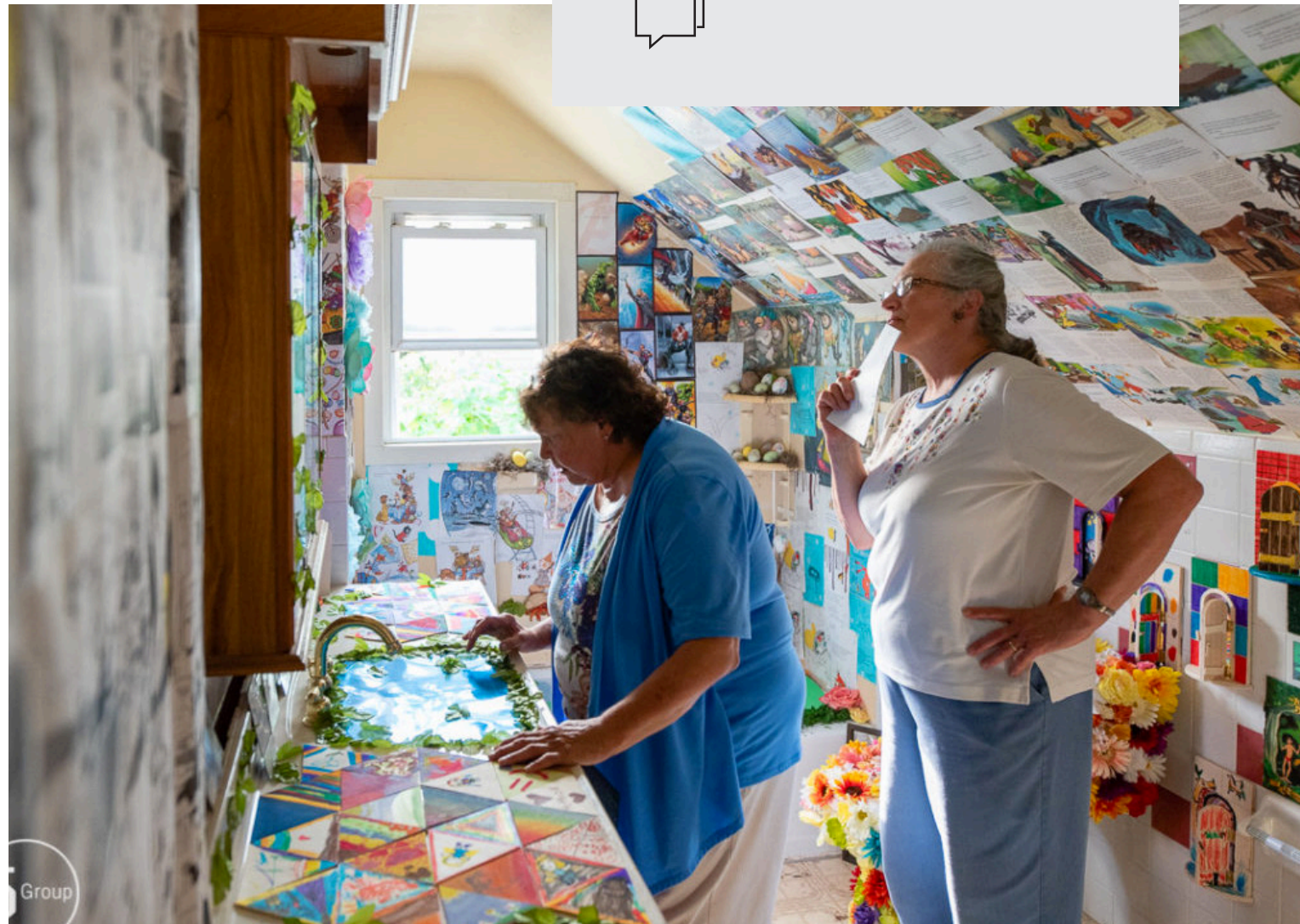
Launch the Mahoning Valley Farmers Market Network to offer regional support for Farmers Markets
- L.

Continue to expand the corner store and local retail food sellers initiatives





TNP celebrated and added to the local arts culture by adding three new public art installations in 2018, hosting Occupied Warren - a two day temporary art exhibit in a vacant home, and kicked off a day of arts celebration in the Mahoning Valley which began in Quinby Park with local musical acts, unveiling of outdoor sculptures by Tony Armeni, and ended at the Amphitheater with Yo-Yo Ma and the members from the Warren Philharmonic Orchestra and the Youngstown Symphony Orchestra.



Goal Three: Empower Resident-Driven Neighborhood Improvement Plans and Initiatives Through Community Organizing in the City of Warren



- A. Conduct public outreach and develop an action plan to guide investment in municipal parks as funding permits, beginning with Quinby Park
- B. Continue to develop partnerships and resources to support the development of infrastructure to increase health and well-being among residents
- C. Support the development of youth led organizing efforts that align with TNP's overall mission and develop benchmarks to help measure the work towards building tomorrow's leaders
- D. Provide support to the Neighborhood Leadership Council, Warren's Neighborhood Associations, and other resident-driven cohorts
- E. Develop and maintain institutional relationships to foster policy and programming changes as informed by community outreach

Goal Four: Engage Local Artists and Citizens in a Robust Public Arts Program to Bring Beauty and Build Community in Warren's Neighborhoods.

Continue program where local artists are selected to complete murals, sculptures, bike racks, and other forms of public art on vacant structures and vacant lots in coordination with property reuse initiatives



Local artist Tony Armeni installed a metal work sculpture bird bath in Quinby Park as part of an Ohio Arts Council Grant



A two-day temporary art exhibit was held in a vacant house in Warren in June 2018. Occupied Warren featured the work of over a dozen artists addressing issues of vacancy, blight, and abandonment.



Doug Meyer, a local artist, installed a sculptural bike rack in downtown Warren funded by an Ohio Arts Council Grant.

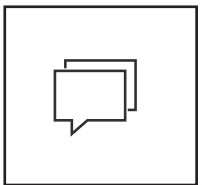


Two Better Block events were held in 2017 in Warren to demonstrate projects that would increase bike and pedestrian safety and create spaces that were vibrant and welcoming.



Olivia Dunn performs for the crowd at the Quinby Park Event that kicked off the Yo-Yo Ma and Arts Across America day celebrating arts and culture in the Mahoning Valley.

Junior Organizers Ashley Cobb, Taavy Powell, Cam King, Makai Sims, Bresha Meadows, Michael Jordan, Envy McDaniels and Devonte Wright, led by TNP Community Organizer Miles Johnson, wrote and received a Wean Neighborhood Success Grant in 2018. These young organizers have run a mentoring program out of the Trumbull Homes community center working with other youth in the community ranging from 8-18 years of age. Each session is led by the Jr. Organizers with the concept of changing the world. Sessions include opportunities to learn about mental health and trauma, anger management, group discussions, poetry literature, arts and culture. Youth organizing is crucial empowerment for young voices in our community, and helps build the next generation of community leaders.



Goal Five: Fashion Partnerships with the Community and the Public Sector that Result in Positive Outcomes for Warren Residents.



- A. Continue working with the bicycling community to promote bike-friendly activities, events, and infrastructure
- B. Continue partnership with Warren Municipal Court, through which Court-Ordered Community Service clients maintain and secure properties, assist with neighborhood projects, and install public art
- C. Maintain TNP's working relationships with the City of Warren, Trumbull County, the Warren City Schools, and state and federal legislators
- D. Collaborate with other organizations in the region on policy issues of mutual concern

Goal Six: TNP's Governance, Administration, and Staffing Capabilities

- A. Expand on-site programming efforts at the organization's newly opened office
- B. Continue to work on diversification of funding, including ways to increase program income
- C. Invest in the professional growth of staff members
- D. Work to expand TNP's pipeline and networks to develop and build local talent for its programming positions and other opportunities

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The diagram illustrates the structure of the Board of Directors. At the top, the word "Board" is written vertically in a large, bold, black font. Below it, the board is divided into three columns, each with a light blue background. The left column lists four members: Andy Barkley, Don Emerson, Genevieve Germaniuk, and Jill Merolla. The middle column lists four members: Jim Brutz, President; Steve Ferree, Vice President; Kelly Hutchison, Secretary; and Sarah Braun, Treasurer. The right column lists three members: Deryck Toles, Mark Waltko, and Roy Yancey.

Board Members
Andy Barkley
Don Emerson
Genevieve Germaniuk
Jill Merolla
Jim Brutz, President
Steve Ferree, Vice President
Kelly Hutchison, Secretary
Sarah Braun, Treasurer
Deryck Toles
Mark Waltko
Roy Yancey

<p>MATT MARTIN Executive Director</p>	<p>LISA RAMSEY Deputy Director</p>	<p>CHRISTIAN BENNETT Food Access Coordinator</p>
<p>SHAWN CARVIN Land Bank Director</p>	<p>CASSANDRA CLEVINGER Community Resource Coordinator</p>	<p>MILES JOHNSON Community Organizer</p>
<p>JESSICA KING Land Bank Program Associate</p>	<p>LANDON KLINE BABW Team Coordinator</p>	<p>MIKENNA MCCLURG Land Bank Program Coordinator</p>
<p>JARROD MACCARTNEY Design & Marketing Associate</p>	 <p>TRUMBULL NEIGHBORHOOD PARTNERSHIP</p>	<p>ISSAC CARRINO ??</p>
<p>JEREMY STARR Land Bank Demolition Associate</p>		<p>TI'RYN FRANK BABW Team Member</p>
<p>MATT HALLAS BABW Team Member</p>	<p>GARY HONEYWOOD BABW Team Leader</p>	<p>SEV TRIPOULAS ??</p>
<p>TERRENCE EDDINGTON COCS Program Supervisor</p>	<p>JUAN MIRANDA BABW Team Leader</p>	<p>DENISE RISING Community Outreach Coordinator</p>

Special Thanks To Our Partners

Residents of Warren and Trumbull County, Akron Children's Hospital of the Mahoning Valley, Akron Children's Hospital Safe Kids, AmeriCorps VISTAS & National Civilian Community Corps, Any Given Child, The Avenue & Main, Beautiful Whirl'd, Benjamin Family Foundation, Body Bliss Connection, Bookworms of Warren, the Business Journal, Chase Bank, Chemical Bank, Chess is Life, Community Foundation of the Mahoning Valley, Community Concerned Citizens II, Creating Healthy Communities—Trumbull County Combined Health District, D5 Group, Dave Grohl Alley Committee, Davey Tree Service, Dominion Energy Charitable Foundation, Earth Angel Farms, Eastern Ohio Education Partnership, Eastgate Regional Council of Governments, Farmers National Bank, Federal Home Loan Bank of Indianapolis, Federal Home Loan Bank of Pittsburgh, Fine Arts Council of Trumbull County, First Place Foundation, The Food Trust, For the Love of Bikes and Warren, Friendship Baptist Church, Fund for Warren's Future, Garfield Community Garden, Greater Ohio Policy Center, Habitat for Humanity of the Mahoning Valley, Healthy Community Partnership, Independent Order of Odd Fellows: Mahoning Lodge, The Junior Organizers, Inspiring Minds, John F. Kennedy Catholic School, Historic Perkins Homestead Neighborhood Association, HPAC Warren G. Harding, Huntington National Bank, Kennedy Family Fund, Kenmore Neighborhood Association, Kent State University, Lady Buggs Farm, Lake to River Food Cooperative, Light up the Square, Macaroni Kids, Mahoning Valley College Access Program, Mahoning

Valley Dream Center, Mercy Health Foundation, National Fire and Water Repair, National Safe Kids USA and Corporate Sponsors, Northeast Ohio Community Alternative Program, NorthMar SERVE, Northwest Neighborhood Association, Northwood Realtors, Ohio Arts Council, Ohio CDC Association, Ohio EPA, Ohio Housing Finance Agency, Ohio Land Bank Association, Ohio State University Extension (Mahoning and Trumbull County), Old Fields Baptist Church Old Fields West Virginia, Parsons School of Design, PNC Foundation, Policy Link, Policy Matters, Power of the Arts, Project H.O.P.E., The Raymond John Wean Foundation, Regeneration Church, Revitalize Home Mortgage, Roosevelt Area Neighborhood Watch Group, Rotary Club of Warren, Second Baptist Church of Warren, SCOPE, SMARTS, Spruce Décor, South Eastside Community Association, St. Paul Lutheran Church, St. Vincent De Paul, Inc. Northeast Ohio, State Senator Sean O'Brien, STEAM Academy of Warren, The Loop Group/ Circle Park, Thriving Communities Institute, Tribune Chronicle, Trumbull Art Gallery, Trumbull Career and Technical Center, Trumbull County Commissioners, Trumbull County Dog Warden, Trumbull County Farm Bureau, Trumbull County Herb Society, Trumbull County Historical Society, Trumbull County Job and Family Services, Trumbull County Youth Build, Trumbull Metropolitan Housing Authority, Team Sanders Inc., Trumbull County WIC, Tech Belt Energy Innovation Center, Trumbull County Land Reutilization Corporation, Trumbull County Prosecutor's Office, Trumbull County Recorder's Office, Trumbull

County SWCD, Trumbull County Sheriff's Office, Trumbull County Tourism Bureau, Trumbull County Treasurer Sam Lamancusa and Staff, Trumbull County YWCA, Trumbull County Planning Commission, Trumbull Family Fitness, Trumbull Informed Care Committee, Trumbull Memorial Health Foundation, Trumbull 100, United Methodist Community Center, United Returning Citizens, United Way of Trumbull County, University of Cincinnati, School of Planning, United States Department of Agriculture, United States Department of Housing and Urban Development, United States Environmental Protection Agency, United States Department of Health and Human Services, Warren Bike to Work Committee, Warren City Council, Warren City Environmental Services, Warren City Mayor Doug Franklin, Warren City Police Department, Warren City Fire Department, Warren City Schools, Warren City Water Department, Warren Expressed, Warren Family Mission, Warren Greenhouse, Warren Heritage Center, Warren Municipal Court, Warren Paint and Glass, Warren - Trumbull CIC, Warren - Trumbull HOME Consortium, Warren Trumbull NAACP, Wells Fargo, Western Reserve Land Conservancy, William Swanston Charitable Foundation, Youngstown Neighborhood Development Corporation, Youngstown / Warren Regional Chamber and 422 Corridor Project, YSU NEOMED, YSU Regional Economic Development Initiative, & Youngstown State University